

Minutes of the Meeting of the Flight 93 Advisory Commission
Meeting # 30
Somerset County Courthouse, Somerset, Pennsylvania 15501
Saturday, February 5, 2011

Commissioners Present:

Ms. Donna Glessner, Vice Chair
Keith Newlin, Designated Federal Officer
Mr. G. Henry Cook, Commissioner
Mr. Michael Walther, Commissioner
Mr. Mike Watson, Commissioner
Mr. Gary Singel, Commissioner

Commissioners by conference line:

Mr. John Reynolds, Chair
Dr. Brent Glass, Commissioner
Mr. Gordon Felt, Commissioner
Mr. Lawrence Catuzzi, Commissioner
Mr. Jerry Guadagno, Commissioner
Dr. Edward Linenthal, Commissioner
Mr. Kenneth Nacke, Commissioner
Mr. Jerry Spangler, Commissioner
Mr. Calvin Wilson, Commissioner

Not in Attendance:

Mr. Dan Sullivan, Commissioner

I. Welcome and Role Call

Flight 93 Advisory Commission Chairman Reynolds called the meeting to order welcoming the Commissioners, families and members of the public, formally opening the 30th meeting of the Flight 93 Federal Advisory Commission. Everyone was thanked for coming.

II. Invocation and Pledge of Allegiance

The Pledge of Allegiance was led by Superintendent Keith Newlin. The invocation was led by Pastor Way of the Good Shepard Cooperative.

III. Opening Remarks and Introduction

Chairman John Reynolds opened the meeting with remarks. Mr. Reynolds asked if there were others on the phone besides commissioners. He welcomed everyone for coming and participating. He reviewed the process for signing up for the public comment period.

IV. Review and Approval from November 13, 2010

Chairman Reynolds asked if there were any changes or comments to the Commission minutes. It was decided that there was an error with the date and that it should be changed from November 2009 to November 2010. Chairman Reynolds asked for a motion to approve the minutes, with that change, of the

previous Commission meeting on November 13, 2010. Mr. Mike Watson made the motion and it was seconded by Ms. Donna Glessner.

Commission Motion 11-01 Regarding the Approval of Minutes from November 13, 2010

The Flight 93 Federal Advisory Commission, led by Chair Reynolds approved the minutes of November 13, 2010.

Moved by: Commissioner Mick Watson

Seconded by: Commissioner Donna Glessner

Discussion from the Commissioners: None

Vote: All in favor, none opposed

Motion Passes.

V. Family Reports

A. Family Memorial Committee Report

Commissioner Ken Nacke presented the following report:

He reported that he had nothing at this time. He did have several conversations with the people from *Roar on the Shore* about doing a tribute bike and a gentleman in MD about doing a ride on Sept 11th which would shut down the Baltimore beltway.

King Laughlin added the following: Roar on the Shore/Let's Roll Ride. Organizers of a motorcycle rally in July in Erie, Pennsylvania and a series of "motorcycle flights" to Shanksville in September are increasing participation and commitments. A special one-off Arlen Ness designed Flight 93 motorcycle will be auctioned off over the summer to raise funds for the Memorial. A special thanks to Ken Nacke for being involved in this project. More information can be found at www.roarontheshore.com/2011 and www.letsrollride.com.

B. Government Relation/ Public funding Report

Prepared by: Will Hollier & Patrick White

Federal Appropriations:

Mr. Hollier provided continual intelligence-gathering and consultation with House and Senate appropriations staff and Pennsylvania Delegation regarding status of appropriations process and strategy for maintaining funding in FY11 appropriations bills.

Mr. Hollier confirmed \$3,700,000 was provided in FY11 Omnibus Appropriations Legislation for FY93NM. Unfortunately, the Omnibus Appropriations Legislation failed to pass the Congress.

Mr. Hollier initiated strategy meetings with Senator Casey and Congressman Shuster on securing FY11 funds through discretionary spending channels.

Mr. Hollier initiated outreach meetings with new Members of Congress and Committee staff of importance to F93NM.

Mr. Hollier drafted letter to Office of Management and Budget for seeking funding for F93NM in President's FY12 Budget.

Mr. Hollier provided follow up with White House, Office of Management and Budget, House and Senate Appropriations Staff, Department of Interior, and Pennsylvania Congressional Delegation on Presidential budget funding request.

Mr. Hollier had numerous calls and meetings with Senator Casey's staff regarding introduction of Congressional Gold Medal Legislation.

Mr. Hollier researched funding opportunities for FY12 appropriations process. Initiated calls with NPS and other supportive organizations to strategize on securing FY12 funding.

Mr. Hollier provided research on securing F93NM Commemorative Stamp.

Mr. Hollier drafted Hollier & Associates' year end summary memorandum.

Mr. Hollier had meetings and conference calls to assist with National Park Foundation fundraising efforts.

Organization

Mr. Hollier led weekly conference calls with Families, National Park Foundation and LAKPR to allocate tasks and responsibilities, ensure proper follow up to action items, and serve as strategy session

Mr. Hollier reviewed and provided comments to LAK on press and advocacy materials.

VII. National Park Service

Prepared by: Jeff Reinbold

New Superintendent

On January 31, the staff welcomed Keith Newlin as the new Superintendent of the National Parks of Western Pennsylvania. Mr. Newlin takes over for Joanne Hanley who recently retired.

Move to New HQ

In mid-January, the NPS completed the move of all staff to the new headquarters at the memorial. The new location will allow the park to staff the Western Overlook more efficiently and cost effectively. The NPS will move the collections storage and processing functions to the site by May 2011. The NPS will keep a smaller office in Somerset for meetings and storage. Access to the headquarters is by appointment only until the entry road is completed in September 2011.

Staffing

The NPS recently hired Russ Stern as a second fulltime maintenance employee and Jim Klysek as a seasonal maintenance worker for the winter. Both employees have an extraordinary commitment to their job and are invaluable to the operation of the memorial.

The staff will also be welcoming a new park ranger in mid-February. Brendan Wilson was most recently a supervisory park ranger at Chamizal National Memorial in Texas. Mr. Wilson has worked at several NPS sites including the National Mall and Memorial Parks in Washington, DC, and the Adams National Historical Park in Quincy, MA. He has a Masters degree in History from Northeastern University and an undergraduate degree in History from George Washington University.

Volunteers

Volunteers continue to be a vital part of park operations, greeting visitors at the Western Overlook and assisting staff in the park office. The NPS recently recognized the efforts of the park volunteers in 2010. Thirty-two volunteers attended the yearly recognition event, which was held on January 14. The NPS awarded six volunteers with a National Parks Volunteer Interagency pass, entitling them to free visitation for one year to any of the national public lands in America, including all of the National Park sites. One volunteer was also recognized for contributing over 300 hours in 2010.

Oral History Project

The Oral History project continues an aggressive push to expand the collection. Staff made more than 80 contacts and conducted more than 20 oral histories since the November 2010 Commission meeting. Former Superintendent Joanne Hanley was one of the people interviewed. Staff also traveled to New York and New Jersey on December 7 – 11 to record 14 family stories and 1 DMORT story.

Education

The NPS signed a MOU with the Smithsonian National Museum of American History, the National September 11th Memorial and Museum, and the Pentagon Memorial Fund to produce a virtual conference for educators in August 2011. The one or two day online conference will also include an accompanying website that will provide educators with resource information on each site as well as webcasts of the presentations.

NPS staff is also working with the Friends of Flight 93, the Fred Rogers Center at St. Vincent College, and the Fred Rogers Company to explore the feasibility of hosting an educator's forum on Children and September 11th. Accompanying materials would also be made available to parents of young children at the memorial and the NPS website by September 11. The Friends are leading this effort.

NPS staff and the National Park Foundation are studying the feasibility of creating an Electronic Fieldtrip to the memorial. NPF has produced many of these 1-hour, high quality programs that reach millions of students. The fieldtrip would likely occur in the fall of 2011 once the permanent memorial is open. The feasibility of the project is being tested and potential funding sources explored.

Hospitality and Docent Tours

Over the summer of 2011, NPS staff will offer tours of the site to area businesses in the tourism and hospitality industries. The tours will familiarize participants with the offerings at the memorial for the coming summer and once the memorial is dedicated. The NPS will also be working with the Laurel Highlands Visitors Bureau and the Somerset Chamber of Commerce to make available information on area attractions and services to visitors and tour companies.

The Friends of Flight 93 recently applied for a grant to expand the tours so more people may participate and in a more in-depth way. The grant would also provide area business leaders with a meeting session on how the increased visitation may benefit their businesses.

Chairman Glass remarked that Jeff would be participating on July 26th in an event featuring all three 9/11 sites.

Commissioner Watson asked about the leased space in Somerset and what its purpose would be. Jeff remarked that it would be meeting space and storage because there were not enough of both currently at the headquarters.

B. Communications

Lisa Linden of Linden Alschuler & Kaplan PR (LAK) and Debby Borza presented the following:

Introduction

The story of the Flight 93 National Memorial over the last three months has been one of transition, progress and preparation as we begin this pivotal 10th anniversary year. LAK has been working diligently with the Families of Flight 93 and the Flight 93 Memorial partners to lay the groundwork for media coverage leading up to and including the September 11th commemoration and surrounding events.

November Quarterly Meeting

The last quarter began with positive news announced at November's meeting. Two pieces in the *Daily American* discussed much of that good news including a report that construction was generally running well ahead of schedule from National Park Service's (NPS) Assistant Superintendent for Western PA Parks, Keith Newlin. The *Daily American* also discussed progress reports from Patrick White of the Families of Flight 93, King Laughlin of the Flight 93 National Memorial Campaign and Jeff Reinbold, NPS Flight 93 National Memorial Site Manager. The newspaper also did a piece on work on the memorial oral history project and a plan to provide educational resources to teachers. This piece included positive comments from the Families President, Gordon Felt, and Flight 93 Advisory Commission Chair John Reynolds. The piece also noted Chris Sullivan's appointment as Vice Chairman of the National Park Foundation (NPF) board and the commission's resolution saluting Governor Ed Rendell and U.S. Senator Arlen Specter. Lisa Linden attended the meeting and helped facilitate media coverage.

In further tribute to the leadership of Governor Rendell and Senator Specter – who both retired from office in January – LAK drafted and serviced a late December statement from Gordon Felt, praising both men for their critical work in making the memorial a reality.

Joanne Hanley's Retirement from the NPS

LAK assisted with the crafting of statements and the release of information to the media regarding the departure of Joanne Hanley, NPS Superintendent of Western PA Parks. Statements were released from Jerry Spangler, President of the Friends of the Flight 93 National Memorial, as well as John Reynolds, Gordon Felt and Neil Mulholland, President and CEO of the NPF.

The announcement was well covered in PA. The *Daily American*, the *Tribune-Democrat*, the *Pittsburgh Post-Gazette* and the *Pittsburgh Tribune-Review* all covered the news with comments from one or more of the Flight 93 Memorial partners. The *Associated Press*, *WTAJ-TV (Altoona)*, the *Gettysburg Times*, the *Hanover (PA) Evening Sun* and *WDUQ (Pittsburgh)* radio also did pieces on Joanne's departure.

Keith Newlin named Superintendent of Western PA Parks

On January 11, Keith Newlin was formally named Western PA Parks Superintendent by the NPS. LAK helped draft a statement by Gordon Felt expressing strong support for the appointment and confidence in the NPS Flight 93 National Memorial team. LAK also helped service the release announcing his appointment. The news was well covered in PA with the *Daily American*, the *Tribune-Democrat*, the *Pittsburgh Tribune-Review*, the *Pittsburgh Post-Gazette*, *WDUQ* radio and the *Uniontown (PA) Herald-Standard* all doing pieces on the announcement. Much of the coverage carried comments from Gordon Felt, John Reynolds or Neil Mulholland. A profile piece in the *Post-Gazette* of the new superintendent contained praise from Families of Flight 93 Vice President Patrick White. The *Associated Press* also carried a story on the announcement that was picked up by about a dozen news sites across PA including *WJAC-TV (Johnstown)*, *ABC 27 TV (Harrisburg)* and *PhillyBurbs.com*.

It is worthy to note that one of the first pieces of news covered since Keith Newlin's appointment was the report to the Friends of the Flight 93 National Memorial – discussed in a January 12 story in the *Daily American* – that phase one of the memorial's construction remains ahead of schedule. This good news was echoed in January 19 piece on *WTAJ-TV (Altoona)*.

Laura W. Bush to Keynote the September 11, 2010 Commemoration

On Friday, August 6, the NPF announced on behalf of the Flight 93 partners that Mrs. Bush would keynote the 2010 commemoration ceremony. LAK serviced the press release. Coverage was extensive and included an *AP* story titled “*Laura Bush to Speak at Pa. Flight 93 Anniversary*,” featuring comments from NPF President and CEO Neil Mulholland and Families of Flight 93 President Gordon Felt. *ABC News*, *CBS News*, *MSNBC*, *Forbes.com* and *Reuters.com* posted a version of the announcement on their media sites.

To update the public on the memorial's planning and construction progress, LAK – after discussions with the NPS – helped draft and service a media advisory for a press briefing. Memorial architect Paul Murdoch and NPS Flight 93 National Memorial Site Manager Jeff Reinbold spoke to reporters at the Western Overlook temporary memorial site on August 13. The briefing was well covered locally by the *Daily American*, the *Pittsburgh Tribune-Review* and *WTAJ-TV* in Altoona, PA. The *Daily American* piece was picked up by the *AP* and posted on several news sites such as the *Indiana (PA) Gazette*, the *Albany (NY) Times-Union* and the *Morris County (NJ) Daily Record*.

Visit to the USS Somerset

On January 15, 2011, 22 members of the Families of Flight 93 visited Northrop Grumman's Avondale, LA shipyard to tour the Somerset, a transport ship being built for the U.S. Navy and named in honor of the 40 heroes of Flight 93. Lisa Linden worked with officials of Northrop Grumman to service a release that included quotes from Gordon Felt and Calvin Wilson as well as a link to a photo of Sharon Waugh Liles signing her name in honor of her sister Sandy Waugh Bradshaw, one of the Flight 93 heroes. Locally, the story was covered by the *Pittsburgh Tribune-Review* and the *Daily American*. The news and photo was also picked up by several aviation and business news sites including *Av Stop Business News*, *Manufacturing Digest*, *AOL Daily News*, *Aero Morning.com* and *MSN Money*.

Preparation for the 10th Anniversary Year

LAK has spent much of the last quarter preparing for and beginning media efforts tied to the 10th anniversary of September 11th. Lisa Linden participates in regular conference calls with the Flight 93 Memorial partners on plans regarding the 10th anniversary commemoration and surrounding events. During this period, LAK also continued to participate in weekly conference calls with Will Hollier and the Families of Flight 93 to discuss ongoing coordination between media strategy and government

relations efforts. We also provided regular monitoring for the Flight 93 Memorial partners of media and blog sites for stories regarding Flight 93.

There will likely be an unprecedented level of media interest that will build over the next several months to ever greater heights concerning the 10th anniversary of September 11th and the heroic actions of Flight 93's 40 passengers and crew. National and local media will be keenly interested in the thoughts of Flight 93 family members and the Somerset county community as they look back at the events surrounding September 11th.

LAK has already begun an effort to integrate Flight 93 into any national coverage of September 11th to elevate awareness of the memorial and all our goals to a new level.

LAK will seek new opportunities to continue the momentum of the last two years. We will continue to do all we can to keep the need to complete the memorial in the forefront of the public's attention. We will collaborate with the Flight 93 partners on upcoming September 11th events, to weigh in on message, media interest and needs.

Our goal over the course of the next year is to work with the memorial partners to get the word out on the steady progress the memorial continues to make in reaching critical building and planning milestones.

LAK has begun the process of surveying national and local media on their possible story needs regarding the 10th anniversary. We believe there is a very important story to be told – unprecedented in American history: the way Flight 93 family members, the local Somerset county community, all levels of government and the NPF have come together to create the only national park that will have at its centerpiece the events of September 11th.

As always, one of the important messages LAK will reinforce is that though there has been tremendous success in raising both private and public funds for the Flight 93 National Memorial, Americans must continue to financially support the memorial if we are to meet the promise that was made to create a memorial that properly honors the lives and actions of the 40 Flight 93 heroes and ensures that their story is told for generations to come.

We are honored to play a role in this endeavor and we look forward to working with all of the Flight 93 Memorial partners in the year ahead.

C. Anniversary Planning

Jeff Reinbold and Debby Borza presented the following:

Status

The Partners will hold the 2011 anniversary events at the newly constructed Memorial Plaza. Plans are for the dedication to be held early on the afternoon of Saturday, September 10, and for the commemorative service to occur on the morning of Sunday, September 11.

Each year the memorial plays host too many smaller events that occur after the commemorative service. The Committee anticipates that the NPS will receive a large number of requests for such activities over the September 11 weekend this year. All activities (non-First Amendment) require a Special Use Permit from the NPS to ensure the safety of visitors and public access to the

Memorial Plaza. The NPS will try to accommodate as many of these requests as possible and prepare a schedule of the events for the public. The Friends of Flight 93 representatives on the Committee agreed to maintain a calendar of events occurring outside the memorial.

The Anniversary Planning Committee has been meeting monthly since October 2010 to plan both the dedication and commemoration events. In recent meetings, the Committee reviewed a report by Donna Glessner on dedication programs at other memorials. The Committee developed an outline for the events and in the coming months, will present the Partners with information that can be shared with the public.

Representatives of the Committee and the Communications Committee met on January 25, 2011, to begin developing an online media toolkit. The toolkit will provide contact information and the most frequently requested materials. The Partners and LAK Public Relations will develop the content for the toolkit. The National Park Foundation will fund the project and oversee creation and operation of the site. The NPS will also revamp portions of its website to provide visitors with complete information on the events. These sites are expected to be active by spring 2011.

D. Interpretive Planning

Jeff Reinbold presented the following report:

Status

The Committee held a workshop in Somerset on November 9 – 11 to refine the interpretive themes and visitor experience goals from the General Management Plan and subsequent planning efforts. Architect Paul Murdoch, the NPS design and construction team from the Denver Service Center, and the exhibit design firm of Gallagher and Associates participated in the workshop. The consultant used the results of this workshop to produce the Foundations section of the draft plan.

The same group participated in a second workshop on December 13-14 in Washington, DC. They further explored the visitor experience throughout the memorial as well as the use and appropriateness of a variety of interpretive media. Representatives from the NPS Harpers Ferry Center participated in the meeting and discussed the creation of a park brochure by September 2011. The Committee also heard from Dr. Brent Glass, Director, Smithsonian National Museum of American History; Julia Washburn, Associate Director, Interpretation and Education, NPS; and Andrew Ammerman, Senior Executive, Pentagon Memorial Fund (written remarks), on trends and new developments in education. The consultant used these discussions to create the Recommendations section of the plan.

The Interpretive Planning Technical Committee is working with the NPS and Ron Thompson, an interpretive planning consultant, to prepare the Interpretation and Education Plan. The project is on schedule and being closely coordinated with the architect and exhibit design team. The Partners created the Committee to provide informed and objective recommendations. The Committee is developing the plan through a series of workshops at the conclusion of which, they will provide the NPS and the Partners with a draft plan. The Committee will then engage interested partners, especially members of the past Interpretation Committee of the Flight 93

Memorial Task Force, in reviewing and finalizing the plan. The NPS expects to sign the final plan in late-Spring 2011.

The plan will provide general guidance for the interpretive media, visitor experience, and programming that will be in place by September 11, 2011. It will provide similar direction for the creation of exhibits and programming at the visitor center and at the remaining design features.

Chairman Reynolds took a few minutes to speak about the passing of David Larson on January 17, 2011. Mr. Larson was a good friend of Flight 93. He believed deeply in connecting people to parks through interpretation. Chairman Reynolds asked for a moment of silence to remember Mr. Larson.

E. Friends of Flight 93

Jerry Spangler presented the following:

The Friends of Flight 93 National Memorial are planning to plant trees around the headquarters around Earth Day.

Chairman Reynolds remarked that the Friends have done an amazing job in their one year of existence.

F. Lands

Keith Newlin presented the following:

The National Park Service continues to work with the Department of Justice on the Svonavec tract. Pre-trial activities are currently taking place, and the Federal Court has not yet scheduled a trial date.

We have contacted the owners of Tract 03-106 (Blades), who want to sell their property, and have advised them we will order a title search, and once we know the status of their subsurface mineral rights, we will request a property appraisal.

Patrick White presented the following:

There had been some process of the former Tim Lambert to have a selective harvest of timber. There has been no progress in the subsurface rights for this property.

The properties north of Route 30 are to be sold through the Conservation fund to State Games lands. In addition an amendment to the lease of the cell tower is being worked.

The NPS purchased 834 acres of coal rights from The Conservation Fund on December 9, 2010. The coal underlies Tracts 01-102, 01-103, 01-104, 01-105, 01-106, 01-107, 01-109, a portion of 01-119, 01-120, and other properties located outside the surface boundary of the park.

G. Design and Construction

Prepared by: Jodie Petersen and Keith Newlin

Compliance and Permits:

- The NPDES (sediment control) permit :
 - A minor permit amendment for a revised Limits of Disturbance (near the old Rollock Site) was approved by PA DEP/Somerset County Conservation District on Jan. 18, 2011.
 - A major permit amendment for the Access Road Design Modification was submitted at the end of January 2011. Both project permits are linked together.
- The 404 and 401 permits (wetlands):
 - The PADEP has been receiving the required soil/discharge monitoring/reporting as required per the permits.
 - 401 Permit conditions also require additional monitoring, reports (linked to the NPDES Permit) and inspections (see above)
 - Long Term Wetland Monitoring continues as per the permit requirements.

Phase 1A Construction, Construction Management and A/E Assistance during Construction and Other:

- Construction:
 - The construction project was awarded to ArrowKinsley Joint Venture (AKJV) on Nov. 6, 2009.
 - Notice To Proceed: February 2, 2010
 - Original Contract Time: 540 days
 - Original Contract Amount: \$11,610,026.00
 - Number of Contract Modifications: 10
 - Revised Contract Amount: \$16,046,534.74
 - Contract Time Elapsed: 339 (63%)
 - Estimated Percent Complete: 61%
 - Original Completion Date: July 27, 2011
 - Estimated Completion Date: July 27, 2011
- Construction Activities/Work Progress:
 - Mass Excavation
 - Mass excavation is generally complete. Discussion continues on the overall cut/fill variance.
 - Ring Road
 - Construction of the Ring Road is complete except for the final pavement course.
 - Guardrails have also been installed per the contract documents.
 - Memorial Wall
 - Work continues on the Flight Path Wall formwork and Memorial Wall rebar and formwork.
 - Romtec Units (Vault Toilets)

- A deficiency list (a precursor to the final project punchlist) has been sent to AKJV. Due to the weather conditions, the deficiency list work will take place in spring 2011. The Romtec units will also be included in the final project inspections/punchlist.
- Landscape/Site Work/Sacred Ground Parking Area
 - Base pavement of asphalt is in place.
 - Plant material has been installed.
 - Foundation/bases for site lights are installed.

Construction Management:

- Construction Management Representatives is via an Interagency Agreement (IA) between the US Army Corps of Engineers and NPS. Two full-time engineers are on site.

A/E Assistance During Construction:

- Paul Murdoch attended project meeting in Michigan and Quebec with Keith Newlin and the contractor to review marble needs. Additional on-site mockups were also reviewed on January 28, 2011.
- Lighting subconsultant to PMA attend a meeting with NPS representative at Musco Lighting on February 2, 2011. Mock-ups were also reviewed.

Phase 1B Schematic Design

- Paul Murdoch Architects submitted the Draft Updated Pre-Design Report on January 19, 2011. Document is in review with NPS. The document includes the initial Condition Assessment of the Diamond T Building.

Phase 1B Exhibit Planning and Design

- Paul Murdoch and Bauer Latoza Studios, Inc./Gallagher and Associates attended an interpretive planning workshop with NPS and other stakeholder in Dec. 2010.
- Exhibit Design and Planning workshop was held Jan. 27-28, 2011 at FLNI Park Headquarters with PMA, Gallagher and Associates, NPS and other stakeholders.
- NPS also issued a task order modification to Paul Murdoch Architects for:
 - Additional exhibit/interpretation meeting and/or coordination needs.
 - Additional supplemental service items that were not awarded in the initial Phase 1B task order due to available funding. This includes task such as:
 - Graphics
 - Windbreak Design/Consultation
 - Grove Planting Design
 - Wind Tunnel/Physical Model (large portal walls)

Phase 1B Revegetation:

- Revegetation Update: Field staking for future on-site nursery was completed. Windbreak design/discussion will occur in spring 2011 with planting after September 2011.

Phase 1C Route 30 Park Entrance / Entry Road and Revegetation

- Permit amendment was approved by PA DEP July 28, 2010.
- NPS awarded the “Design Modifications to the Entry/Access Road” to Paul Murdoch Architects.
 - PMA submitted permit modification to PA DEP at the end of Jan. 2011. State review will take up to 3 months. Incorporation of Tower of Voice Parking Area

and minor road alignment needs cannot be officially modified into the Road Contract until the permit process is complete and approved.

- Access Road Construction was awarded in September 2010 to New Enterprise Stone and Lime, Co.
 - Notice To Proceed was issued: September 30, 2010
 - Original Contract Time: 365 days but Contractor will finish earlier
 - Original Contract Amount: \$4,455,212.00
 - Revised Contract Amount: \$4,460,539.43
 - Number of Contract Modifications: 1
 - Est. Percent Complete 15%
 - Original Completion Date: September 29, 2011
- Construction Activities/Work Progress:
 - Erosion and Sediment Control measurements are almost complete.
 - Clearing and grubbing activities complete.
 - Excavations for ditches, sediment/detention ponds, placement of riprap, and miscellaneous drainage structures have been completed.
 - Contractor is not on site due to winter weather conditions and will be back on site in spring 2011.
- NPS awarded Phase 1C revegetation task order to Vanasee Hangen Brustlin, Inc. on September 19, 2010. This contract includes:
 - Rock hounding will occur in spring 2011.
 - Planting activities and final seeding efforts will occur after September 11, 2011.Erosion and sediment seeding will be completed by the Road contractor.

H. Fundraising

King Laughlin presented the following:

The Flight 93 National Memorial Campaign thanks Flight 93 partners and donors for support of the Campaign during the end-of-calendar-year period and for setting the stage for continued support of the memorial during the tenth anniversary year of September 11.

CAMPAIGN SUMMARY

With all reporting in for the 2010 calendar year, donations totaling \$19.8 million have been received from over 67,000 donors. Recent notable contributions or initiatives include:

- *USA Today* has signed an agreement to donate a minimum of \$360,000/5 years to Flight 93. Funds will be generated in part through its promotional carriers EZ-Pay and on-line subscriptions and are intended to benefit “environmental initiatives” such as tree-planting.
- Range Resources has donated \$40,000 to Flight 93. This was the result of the company’s involvement in the “40 for 40” event with the Pittsburgh Steelers.
- Kongsberg Defense Corporation has donated \$30,000 to Flight 93. A presentation ceremony at the company’s Johnstown headquarters took place on February 1 attended by Congressman Mark Critz, Flight 93 partner representatives, and approximately 200 employees. A special thanks to Debby Borza for attending this ceremony.
- Pittsburgh Foundation has donated \$30,000 to Flight 93.
- Fairmount Minerals has donated \$10,000 to Flight 93. The Chardon, Ohio Company’s gift is part of company’s environmental commitment to offset carbon emissions.

- The Flight 93 holiday card produced a better-than-expected response and generated approximately \$15,000, which will be matched by the National Park Foundation. Our thanks to Flight 93 partners who responded by making a gift.
- EarthCam provided an in-kind valuation of \$110,000 for equipment and services that power live images of Flight 93. Current and time-lapse views can be seen at www.honorflight93.org/webcam.

There are a number of solicitations outstanding or in progress for the Capital Campaign, from a few thousand dollars up to \$5 million. Recent proposals submitted:

- Proposal submitted to Richard King Mellon Foundation seeking \$1,000,000 as a challenge grant during the tenth anniversary year. The Foundation's board will consider the proposal during its April board meeting.
- Proposal submitted to a current individual donor in California seeking \$220,000 to produce a Flight 93 electronic field trip (EFT) in the fall.
- Proposal submitted to an individual donor in Pennsylvania donor a seeking \$50,000-level gift
- Proposal submitted to an individual donor in Pennsylvania seeking \$17,000 for support of architectural design for Phase 1B.
- General proposals submitted to two companies, EQT and FirstEnergy, following meetings in January and the invitation to submit proposals.
- Concept paper submitted to *USA Today* seeking partnership for a \$1,000,000 Sponsor-A-Tree program.

In January, the Campaign transferred \$364,000 to the National Park Service as contingency funding for Phase 1A. An additional \$42,000 has been solicited to fund a lighting initiative within Phase 1A and will also be transferred to the National Park Service.

OTHER ACTIVITIES

- In late November, The NFL Today ran a five-minute feature segment on Flight 93 and the Families of Flight 93. The segment was viewed by a national television estimated at 4.8 million homes and was supported by a strong call to action. The segment can be viewed at www.cbssports.com, keyword Flight 93. A special thanks to Family members for being interviewed and to the National Park Service for supporting filming in Shanksville.
- The National Park Foundation board of directors is meeting this weekend at Lake Mead National Recreation Area. This will be Campaign Chairman Chris Sullivan's first meeting as the new Vice Chair of the Foundation.
- Approximately 200 Campaign donors (\$10,000+ level) and Steering Committee members have received a "save-the-date" letter, signed by Chris Sullivan, asking each to mark their calendar to be in Shanksville in September for dedication of the Memorial and observance of the tenth anniversary of September 11.
- Senator Bob Dole has been invited to join the Campaign and project leadership team and to bring his considerable experience fundraising for the National World War II Memorial to Flight 93.
- The Campaign is working with the Families of Flight 93 and the National Park Service to develop a Flight 93 "electronic press kit" that will include basic materials about the project accessible to press throughout the year. The kit is expected to be completed about March 1. A special thanks to the Families of Flight 93, the National Park Service, and Linden Alschuler & Kaplan for providing the necessary resources.
- The Flight 93 webcam has attracted 49,000 unique viewers since it began broadcasting live images in late August 2010. It is the most visited page of the website.

- We continue to pursue or support specific fundraising initiatives outside the Campaign:
 - Flight 93 Memorial Golf Tournament. We are continuing to have conversations and outreach among a number of prominent companies about a presenting sponsor role. A special thanks to the Friends of Flight 93 National Memorial for their leadership on this initiative.
 - Hard Rock Cafe. The Hard Rock Cafe in Washington DC is designing two commemorative pins highlighting Flight 93. A portion of the sales from each pin will benefit Flight 93. Two Family members are generously donating their time to help design the pins.

CONCLUSION

During this tenth year of anniversary for September 11, we have more momentum than ever before behind the Flight 93 National Memorial. But with that comes even greater responsibility of our role in supporting this project. Today, a fitting memorial is open at the Pentagon in Washington DC. A new memorial at Ground Zero in New York City is fully funded and will open to the public in September. Only a memorial in Shanksville, Pennsylvania remains to be completed, and until all funds are in place to build the memorial, a void is left in the story of September 11 and in our understanding of the meaning and messages of this date in American history.

VIII. Old Business

Commissioner Reynolds remarked that there was no old business.

IX. New Business

A. Keith Newlin reported that he had asked David Brinkley to present the 911 Memorial trail concept to the commission on May 7, 2011 and that Mr. Brinkley would be asking for a Letter of Support from the commission.

B. John Reynolds proposed that the commission draft a modest resolution of thanks to Joanne Hanley to be presented at the May 7, 2011 meeting for approval.

X. Public Comment

Chairman Reynolds invited those who wished to give public comment to limit their comments to five minutes.

There were no public comments

VI. Adjournment

Meeting adjourned by Chairman Reynolds.

Then next meeting of the Commission and Task Force will be May 7, 2011 at 109 west Main Street, Somerset, PA.

The meeting was adjourned at 12:09 PM.

Minutes prepared by:
Christina Brown, Flight 93 National Memorial